THIRTY-SIXTH

ANNUAL REPORT OF THE BOARD OF DIRECTORS

OF THE

LAKE SHORE & MICHIGAN SOUTHERN

RAILWAY COMPANY

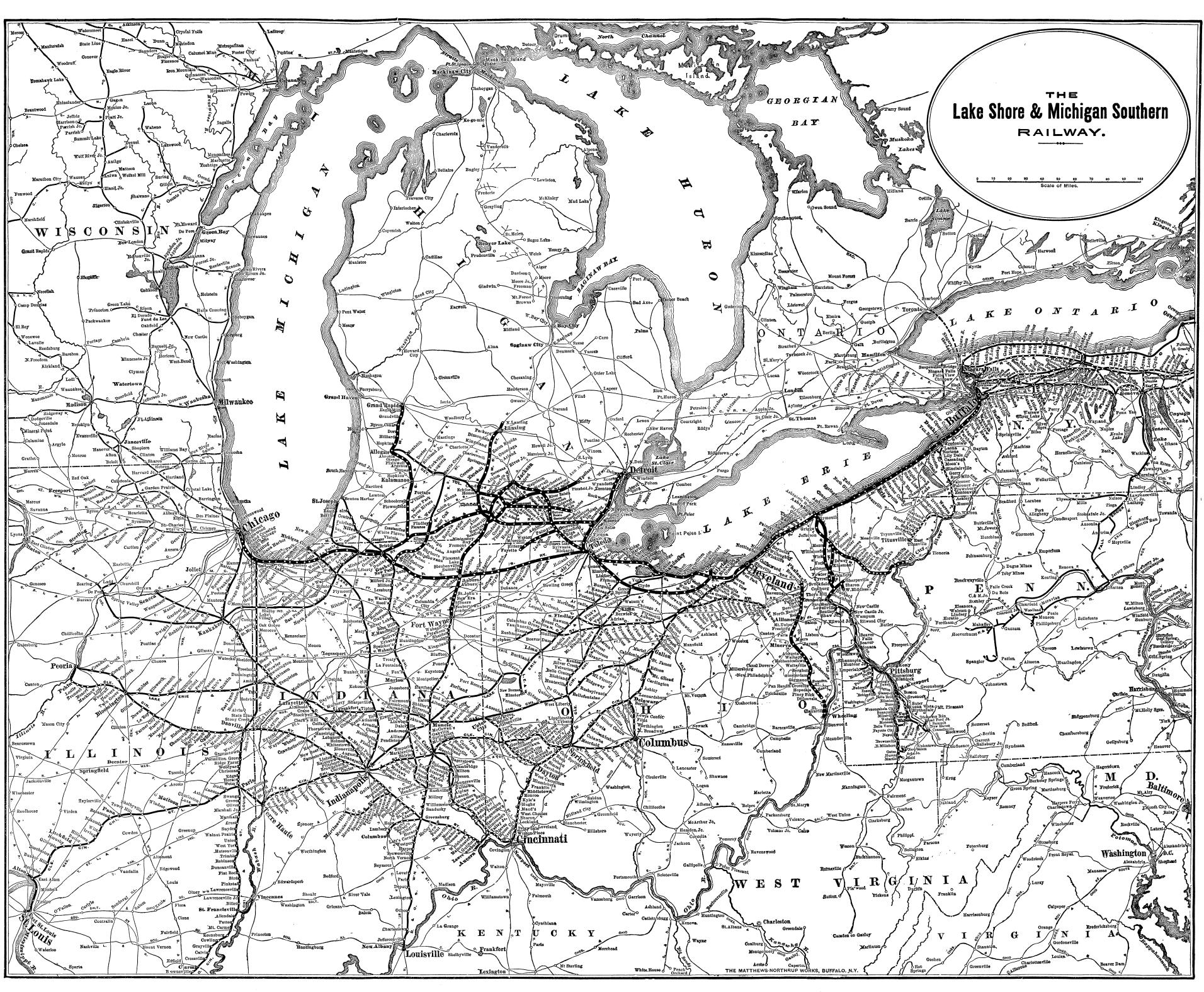
TO THE STOCKHOLDERS

FOR THE FISCAL YEAR ENDED

DECEMBER 31, 1905



CLEVELAND, O. 1906



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3

CLEVELAND, O.
THE G. E. SAEGER PRINTING CO.
1906

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ORGANIZATION OF THE LAKE SHORE AND MICHIGAN SOUTHERN RAILWAY COMPANY

DIRECTORS

Elected at the annual meeting of stockholders held at Cleveland, Ohio, May 3, 1905

CHAUNCEY M. DEPEW, CHAIRMAN

WILLIAM K. VANDERBILT FREDERICK W. VANDERBILT WILLIAM H. NEWMAN SAMUEL F. BARGER HAMILTON McK. TWOMBLY GEORGE F. BAKER J. PIERPONT MORGAN
DARIUS O. MILLS
W. SEWARD WEBB
WILLIAM ROCKEFELLER
WILLIAM K. VANDERBILT, Jr.
WILLIAM C. BROWN

EXECUTIVE COMMITTEE

Chauncey M. Depew, Chairman of the Board of Directors*
William H. Newman, President*

WILLIAM K. VANDERBILT FREDERICK W. VANDERBILT

Hamilton McK. Twombly Samuel F. Barger

WILLIAM C. BROWN
*Members ex-officio

OFFICERS.

President Vice President Vice President Vice President Vice President Secretary Treasurer Assistant Treasurer General Manager Assistant General Manager General Counsel General Attorney AuditorLocal Treas. and Assistant Secretary General Superintendent Freight Traffic Manager Passenger Traffic Manager General Passenger and Ticket Agent Chief Engineer General Superintendent Motive Power, Rolling Stock & Machinery Superintendent Motive Power Purchasing Agent

WILLIAM H. NEWMAN WILLIAM C. BROWN EDWARD V. W. ROSSITER JOHN CARSTENSEN GEORGE J. GRAMMER DWIGHT W. PARDEE CHARLES F. COX FREDERICK MIDDLEBROOK WALDO H. MARSHALL EDWARD A. HANDY GEORGE C. GREENE FRANK J. JEROME ROBERT H. HILL RUDOLPH P. AHRENS DEWITT C. MOON BARRETT B. MITCHELL WARREN J. LYNCH ALVA J. SMITH SAMUEL ROCKWELL JOHN F. DEEMS HERMAN F. BALL

FRANCIS H. GREENE

The annual meeting of stockholders for the election of directors is held in the city of Cleveland, Ohio, on the first Wednesday in May.

REPORT

To the Stockholders of

THE LAKE SHORE & MICHIGAN SOUTHERN RAILWAY COMPANY:

The Board of Directors submits the following report for the year ended December 31st, 1905:

The report covers the operation of the system, Chicago to Buffalo, a total of 1,520.35 miles, as follows:

		Miles.
Main line		878.63
Proprietary lines		224.13
Leased lines		417.59
	Total	${1.520.35}$

A statement showing in detail the miles of road and track operated will be found on page 21.

There was no change in capital stock during the year, the amount authorized and outstanding December 31st, 1905, being

\$50,000,000.00

The funded debt outstanding on December 31st. 1904, was

\$91,324,000.00

It has been increased during the year ended December 31st, 1905, as follows:

Balance of authorized issue of \$50,000,000.00 four per cent. Gold Bonds

10,000,000.00

Total funded debt December 31st, 1905, (see page 12)

\$101,324,000.00

By authority of the Board of Directors there were purchased during the year 75,287 shares of stock of the Cleveland, Cincinnati, Chicago & St. Louis Railway Company and 1,274 shares of stock of the Indiana, Illinois & Iowa Railroad Company.

The miles of road were increased during the year by the acquirement, under lease, of that portion of the Detroit, Toledo & Milwaukee Railroad extending from Dundee, Michigan, to Homer, Michigan, which is now operated as a part of the Lake Shore system.

SUMMARY OF FINANCIAL OPERATIONS AFFECTING INCOME

EARNINGS FROM OPERATION	1905 1520.35 miles operated	1904 1453.77 miles operated	Increase 66.58 miles		Decrease
From freight	\$26,989,655.25	\$24,185,293.60	\$2,804,361.65		
From passengers	7,675,937.80	7,239,896.00	436,041.80		
From express	1,032,057.65	920,645.95	111,411.70		
From mails	2,285,806.75	2,276,575.44	9,231.31		
From rents	540,603.04	482,054.01	58,549.03		
From miscellaneous	76,749.21	56,588.20	20,161.01		
Totals	\$38,600,809.70	\$35,161,053.20	\$3,439,756.50		
Expenses of Operation	(62.76%)	(61.51%)	(1.25%)		
Maintenance of way and structures	\$ 4,369,542.49	\$ 3,281,901.23	\$1,087,641,26		
Maintenance of equipment	4,944,965.20	4,340,249.72	604,715.48		•
Conducting transportation	14,292,416.19	13,482,787.97	809,628.22		
General expenses	620,790.72	522,106.65	98,684.07		
Totals	\$24,227,714.60	\$21,627,045.57	\$2,600,669.03		
New construction (addition betterments)	3,743,020.41	2,781,201.54	961,818.87		
New equipment, (additions)	3,360,772.98	2,776,033.79	584,739.19		
TOTAL EXPENSES	\$31,331,507.99	\$27,184,280.90	\$4,147,227.09		
Net earnings	\$ 7,269,301.71	\$ 7,976,772.30	-	\$	707,470.59
OTHER INCOME					
Interest and dividends on stocks and bonds owned	3,280,164.50	2,464,257.50	815,907.00		
Interest on loans and deposits	238,498.62	106,712.19	•		
Totals	3,518,663.12	$\frac{100,712.19}{2,570,969.69}$	\$ 947,693.43		
Gross income					
•	\$10,787,964.83	\$10,547,741.99	\$ 240,222.84		
First charges	A 0 000 MM2 00				
Interest on funded debt	\$ 3,822,776.03	\$ 3,781,417.30	\$ 41,358.73		
Rentals of leased lines	1,305,612.83	1,068,797.67	236,815.16		
Interest on loans	88,261.14	136,435.03		\$	48,173.89
Dividends on guaranteed stock	53,350.00	53,350.00			
Taxes	1,050,000.00	1,050,000.00			
Totals	\$ 6,320,000.00	\$ 6,090,000.00	\$ 230,000.00		
Net income	\$ 4,467,964.83	\$ 4,457,741.99	\$ 10,222.84		
Dividends, 8 per cent.	3,957,320.00	3,957,320.00			
Surplus	\$ 510,644.83	\$ 500,421.99	\$ 10,222.84		
Surplus for year 1905 Deduct:				\$	510,644.83
Sundry uncollectible charges and reduce Discount and commissions account s			\$ 29,737.69		
4% 25 year gold bonds			250,000.00		279,737.69
		•	NAME OF STREET OF A SAME AND ADDRESS OF THE SAME ADDRESS OF THE SAME AND ADDRESS OF THE SAME AND ADDRESS OF THE SAME A		\$230,907.14
Balance December 31, 1904					3,888,066.05
Balance of income December 31, 1905					
Damine of income December 31, 1903				* 17	7,118,973.19

The gross earnings for year were \$38,600,809.70, an increase of \$3,439,756.50 as compared with last year.

The freight earnings were \$26,989,655.25, an increase of \$2,804,361.65 over last year. This increase is accounted for principally by heavy west bound movements of merchandise and by increase in ore and coal tonnage.

Passenger earnings were \$7,675,937.80, an increase of \$436,041.80.

The earnings from mail, express, rents and miscellaneous for the year amounted to \$3,935,216.65, an increase of \$199,353.05. This increase was mainly from the express business.

The operating expenses for the year amounted to \$24,227,714.60, an increase of \$2,600,669.03.

Maintenance of way and structures increased \$1,087,641.26. Almost the entire amount of the increase was due to expenditures during the year 1905 for relaying 271.95 miles of road with new and heavier rails, principally 100 pounds to the yard, and to renewing the cross ties for 333.86 miles of road.

Renewals of equipment increased \$394,894.24. This account included heavy expenditures to bring the equipment to a higher standard during the year through the replacement of old and light capacity engines and cars by new locomotives and cars of greater capacity.

Conducting transportation showed an increase of \$809,628.22, which is very evenly distributed among the items of this group, with the exception only of car mileage and hire of equipment, which show a decrease as compared with last year.

There was expended for new construction and charged against
Income, as shown on page 6, the sum of
There was expended for additional equipment and charged against
Income, as shown on page 6, the sum of

3,360,772.98

\$3,743,020.41

Total

87,103,793.39

The amount charged for new construction included heavy expenditures to increase the efficiency of present structures in connection with the four tracking of the main line to meet the demands of increased traffic. The heavy outlay for additional cars and engines has increased the facilities for handling tonnage and decreased the charges for foreign equipment.

The income from investments for the year was \$3,518,663.12, an increase of \$947,693.43, due to additional revenue from dividends on stocks owned or acquired during the year and to interest received on sundry loans, etc.

The first charges show an increase of \$230,000.00. This is due to interest on additional Gold Bonds sold during the current year and to increased payments on account of leased lines.

The following items show amounts expended for new equipment, in addition to the amounts charged for maintenance and renewals, also amounts expended for new structures, tracks, etc., in addition to the regular charges for maintenance.

FOR ADDITIONAL EQUIPMENT PURCHASED

Locomotives	\$1,169,376.89	
Passenger cars	99,020.75	
Freight cars	2,053,834.97	
Other rolling stock	38,540.37	\$3,360,772.98

FOR CONSTRUCTION AND BETTERMENTS

EASTERN DIVISION

EASTERN DIVISION		
BUFFALO TO COLLINWOOD: Additional third and fourth main tracks, including right of way for same New concrete arches constructed to carry four tracks New block signal system	992,450.24 81,394.75 192,330.74	\$1,266,175.73
BUFFALO AND NOTTINGHAM: Eliminating grade crossings		12,400.95
WESTFIELD: New freight station and balance on new passenger station		7,511.62
ERIE: Account of freight house and team tracks New interlocker at P. & E. crossing Bunk house for firemen	45,880.34 12,699.37 2,049.27	60,628.98
ASHTABULA: Interlocker at Pennsylvania Co. crossing		32,067.61
MISCELLANEOUS: Various water stations, stand pipes, track tanks, cinder pits, etc. Various small buildings, track scales, extending interlockers, etc. Various passing and industrial sidings	20,163.04 7,671.47 50,929.07	78,763.58
FRANKLIN DIVISION		
ASHTABULA HARBOR: Additional ore unloaders, track scales and electric light plant Land for extension of dock property PLYMOUTH TO MANN:	129,941.41 18,250.00	148,191.41
Balance account low grade line		15,082.74
MISCELLANEOUS: Various small buildings, track scales, etc. Various industrial and passing sidings	876.67 9,218.77	10,095.44
Amount forward		\$1,630,918.06

Amount brought forward

\$1,630,918.06

		,
TOLEDO DIVISION		
COLLINWOOD TO TOLEDO: Additional third and fourth main tracks, including right of way for same New block signal system and interlocking plants	\$ 39,005.93 111,948.88	150,954.81
COLLINWOOD: Additions to roundhouse, new boiler room, and new Y. M. C. A. building		137,844.32
GLENVILLE: Land for freight house, team tracks and additional right of way		35,000.00
CLEVELAND: Additional story on general office building Additional story on general office annex Land at Merkle ave. for team tracks Land at Detroit street for additional right of way Eliminating grade crossing at Adams avenue, Gordon boulevard and Detroit street Various structures	36,829.95 8,299.13 25,854.15 15,000.80 14,548.55 7,450.36	107,982,94
BEREA: Additional right of way		4,004,60
ELYRIA: Balance cost Elyria-Lorain line, coal chutes, etc.		23,919.16
NORTH AMHERST: New freight house		4,345.84
HURON: Two new track tanks		34,088.59
FREMONT: New water softening plant		10,252.00
MISCELLANEOUS: Various small structures, street gates, towers, etc. Various industrial and passing sidings	5,983.98 59,250.05	65,234.03
MICHIGAN DIVISION		
TOLEDO: Additional right of way and changing main tracks from Maumee river to passenger depot Account of new engine house and annex Account of new coal chute Account of new cinder pit and turn table Account of new tracks, sewers, water pipes, etc. Account of work in Middle Ground preparing for new freight	99,064.06 117,563.41 30,666.17 21,761.05 16,302.65	
houses, team tracks, etc. Amount forward	11,164.53 1	$\frac{296,521.87}{\$2,501,066,22}$
	*	~=,001,000,22

	Amount brought forward	\$2,501,066.22
MICHIGAN DIVIS	SION—Continued	
AIR LINE JUNCTION TO HOLLAND: Account of additional third and fourth main track	ks and right of way for same	116,371.24
EDGERTON: New coaling plant New water station New tracks, bridges, etc., account of same	\$34,828.44 8,607.00 63,526.50	106,961.94
KENDALLVILLE: New block signals and extending interlocker		10,119.21
ELKHART: Balance cost of new roundhouse, coaling plant, we New water plant Addition to coaling plant New wrecker storage house GRAND RAPIDS:	28,055.01 16,134.59 13,418.51 951.15	58,559.26
New paving and changing grade		10,217.91
MISCELLANEOUS: Various small structures, bridges, water stations, Various industrial and passing sidings	3,462.80 49,531.34	52,994.14
WESTERN I	OIVISION	
INDIANA HARBOR:	•	
New grain elevator, tracks and office building		349,119,52
INDIANA HARBOR TO SOUTH CHICAGO: Balance cost of additional third and fourth tracks right of way for same New block signal system and interlockers	s and additional 43,458.39 30,059.56	73,517.95
CHICAGO: Balance cost of LaSalle street station Balance cost of Clark street freight house, electoracks, etc. Land in Chicago and Englewood for additional right tracks, freight houses, yards, etc.	12,355.69	111,223.29
MISHAWAKA:	01,720,20	111,225.25
Extension of freight house, side walks, etc.	· .	2,998.39
SOUTH BEND: New electric power plant for water station, tracks and gravel washing plant		87,391.64
Aı	nount forward	\$3,480,540.71

Amount brought forward

WESTERN DIVISION—Continued				
LA PORTE: New freight house, water station and change of line		18,511.38		
WALLS: Balance cost of new coal chute and water station		1,217.89		
OTIS: New highway bridge		7,628.83		
PORTER: New freight house and tracks		3,349.15		
DUNE PARK: New water station and boarding house		5,956.86		
PINE: New water station and house for car repairers		4,726.86		
SOUTH CHICAGO: New water station for drenching sand cars		3,384.39		
MISCELLANEOUS: Various small structures Various industrial and passing sidings	3,360.64 59,941.99	63,302.63		
DETROIT DIVISION				
DETROIT: Eliminating grade crossings		55,166.48		
MISCELLANEOUS: Various industrial and passing sidings		8,875.93		
GENERAL				
For track work, signals, etc., at various points		90,359.30 \$3,743,020.41		

On February 6th, 1905, Mr. George J. Grammer was appointed Vice President of this Company in charge of traffic.

On November 1st, 1905, Mr. B. B. Mitchell was appointed Freight Traffic Manager.

On December 1st, 1905, Mr. Warren J. Lynch was appointed Passenger Traffic Manager.

On November 1st, 1905, Mr. D. C. Moon was appointed General Superintendent, to succeed Mr. H. S. Storrs, deceased.

On July 15th, 1905, Mr. E. A. Handy was appointed Assistant General Manager, and on July 15th, 1905, Mr. Samuel Rockwell was appointed Chief Engineer of the Company.

W. H. NEWMAN,

President.

\$3,480,540.71

CAPITALIZATION

Capital stock

Number of shares issued—Common	494,665	Total par value issued and out-)	
Number of shares issued—Guaranteed \		standing }	\$50,000,000.00
ten per cent.	5,335	Total par value authorized	\$50,000,000.00
Total number of shares outstanding Number of shares authorized	500,000 500,000	Par value per share	\$100.00

Funded debt

Class of bond	Date of issue	Date of maturity	Amount of authorized issue	Amount issued and now outstanding	Rate of interest	Payable on the first days of
Gold mortgage	1897	June 1, 1997	\$50,000,000.00	\$50,000,000.00	31 %	{ June and December
Gold bonds	1903	Sept. 1, 1928	50,000,000.00	50,000,000.00	4 %	March and September
	Bonds	of other roads	assumed by this	company		
Detroit, Monroe (& Toledo)	1876	Aug. 1, 1906	924,000.00	924,000.00	7 %	{ February } and August
Kalamazoo &	1890	Jan. 1, 1940	400,000.00	400,000.00	5 %	} January { and July

Treasurer, Room 219, Grand Central Station, New York
Union Trust Company, New York
United States Trust Company, New York
Guaranty Trust Company, New York

Transfers stock
Pays coupon interest
Pays Dividends
Registers stock
Transfers 3½% registered bonds
Pays interest on 3½% registered bonds
Transfers 4% registered bonds
Pays interest on 4% registered bonds

DETAIL OF EXPENSES

MAINTENANCE OF WAY AND STRUCTURES

ACCOUNTS	1905	1904	Increase	Decrease
Repairs roadway	\$2,322,966.42	\$1,831,115.69	\$491,850.73	
Renewals of rails	491,449.54	185,604.17	305,845.37	
Renewals of ties	604,672.56	$445,\!011.54$	$159,\!661.02$	
Repairs and renewals bridges and culverts	169,930.70	173,778.66	*** **** ***	\$ 3,847.96
Repairs and renewals fences, road crossings, etc.	140,471.17	121,628.97	18,842.20	
Repairs and renewals buildings and fixtures	525,601.40 ry 58,143.98	$416,912.39 \\ 57,163.49$	$108,689.01 \\ 980.49$	
Repairs and renewals docks, wharves and machines Repairs and renewals telegraph	46,824.93	42,416.41	$\frac{350.49}{4,408.52}$	
Stationery and printing	9,283.99	7,822.88	1,461.11	
Other expenses	197.80	447.03	-,	249.23
Totals	\$4,369,542.49	\$3,281,901.23	\$1,087,641.26	
MAINTEN	ANCE OF EQU	UIPMENT		
	-			
Superintendence	\$ 143,884.17	\$ 102,744.87	\$ 41,139.30	
Repairs locomotives Renewals locomotives	1,280,600.04 $396,954.00$	$1,\!255,\!446.24$ $170,\!500.00$	$25{,}153.80 \ 226{,}454.00$	
Repairs passenger cars	502,937.61	383,583.69	119,353.92	
Renewals passenger cars	19,044.50	22,530.00	110,000.02	\$ 3,485.50
Repairs freight cars	1,237,442.62	1,307,324.40		69,881.78
Renewals freight cars	845,688.74	666,000.00	179,688.74	,
Repairs work cars	80,512.33	43,481.20	37,031.13	
Renewals work cars	10,600.00	18,363.00	9 100 51	7,763.00
Repairs and renewals marine equipment Repairs and renewals shop machinery and tools	6,250.27 $181,145.50$	$3,\!120.76$ $163,\!617.96$	$3,129.51 \\ 17,527.54$	
Stationery and printing	13,157.74	12,671.20	486.54	
Other expenses	226,747.68	190,866.40	35,881.28	
Totals	\$4,944,965.20	\$4,340,249.72	\$604,715.48	
CONDUCTI	NG TRANSPO	RTATION		
Superintendence	\$ 413,225.38	\$ 387,730.42	8 25,494.96	
Enginemen	1,825,677.54	1,738,236.54	87,441.00	
Roundhousemen	389,751.69	363,899.25	25,852.44	
Fuel for locomotives	2,684,073.78	$2,\!465,\!602.37$	218,471.41	
Water supply for locomotives	175,815.49	162,074.44	13,741.05	
Oil, tallow and waste for locomotives Other supplies for locomotives	102,946.81	101,622.76	1,324.05	
Train service	$43,455.44 \\ 1,299,687.55$	$43,243.78 \\ 1,258,234.27$	$211.66 \\ 41,453.28$	
Oil, tallow and waste for cars	81,261.49	78,011.13	3,250.36	
Train supplies and expenses	291,230.28	269,870.94	21,359.34	
Dining car expenses	26,906.82	± ′	26,906.82	
Switchmen, flagmen and watchmen	1,430,331.42	1,354,163.38	$76,\!168.04$	
Telegraph expenses	413,360.47	386,118.77	27,241.70	
Station service Station supplies	1,819,634.35 $154,038.69$	1,791,548.92 $126,697.33$	28,085.43	
Switching charges—Balance	729,324.30	493,927.04	$27,341.36 \\ 235,397.26$	
Car mileage—Balance	651,600.15	1,002,668.94	200,007.20	\$351,068.79
Hire of equipment	* 52,627.30	17,648.49	•	70,275.79
Loss and damage	496, 435, 40	371,735.29	124,700.11	,
Injuries to persons	404,215.94	241,419.42	162,796.52	
Clearing wrecks Advertising	37,945.45 $63,925.89$	$36,877,98 \\ 53,310.66$	1,067.47	
Outside agencies	429,426.51	409,866.88	10,615.23 $19,559.63$	
Stock yards and elevators	4,790.37	6,787.34	10,000.00	1,996.97
Rents for tracks, yards and terminals	168,553.07	134,416.02	34,137.05	2,000,01
Kents of buildings and other property	36,438.87	35,705.72	733.15	
Stationery and printing	152,663.81	144,437.60	8,226.21	
Restaurant expenses Other expenses	3,335.69 $14,990.84$	6,932,29	3,335.69 8,038.55	
	\$14,292,416.19	\$13,482,787.97	8,058.55	
* Credit	\$14,482, 4 10.18	@10,404,707.87	\$809,628.22	
‡ Included in various operating accounts in 1904			•	

DETAIL OF EXPENSES—Concluded

GENERAL EXPENSES

	1905	1904	Increase	Decrease
Salaries of general officers	\$128,705.91	\$ 96,765.33	\$ 31,940.58	
Salaries of clerks and attendants	281,374.20	252,464.60	28,909.60	
General office expenses and supplies	31,666.27	19,324.19	12,342.08	
Insurance	1,204.16	882.90	321.26	
Law expenses	62,038.94	63,027.07		988.13
Stationery and printing, (General Offices)	28,343.26	57,087.97		28,744.71
Other expenses	87,457.98	32,554.59	54,903.39	,
Totals	\$620,790.72	\$522,106.65	\$98,684.07	
Total Operating Expenses	\$24,227,714.60	\$21,627,045.57	\$2,600,669.03	

Percentage of Operating Expenses to Gross Earnings by Groups

	1905	1904
Maintenance of way and structures Maintenance of equipment Conducting transportation General expenses	11.32 12.81 37.02 1.61	9.33 12.34 38.35 1.49
Total	62.76	61.51

FIRST CHARGES

${\it Interest \ on \ bonds}$

Interest 3½% per annum on Gold mortgage bonds Interest 4 % per annum on Gold bonds Interest 7 % per annum on Detroit, Monroe & Toledo mortgage bonds Interest 5 % per annum on Kalamazoo & White Pigeon mortgage bonds	\$1,750,000.00 1,988,096.03 64,680.00 20,000.00	\$3,822,776.03
Dividend 10% guaranteed on 5,335 shares L. S. & M. S. Ry. stock		53,350.00
Rental of leased lines		1,305,612.83
$\it Taxes$		
New York Pennsylvania Ohio Michigan Indiana Illinois	\$ 77,197.60 47,893.33 501,236.89 200,808.15 176,503.35 46,360.68	1,050,000.00
Interest on loans and bills payable Total first charges		88,261.14 \$6,320,000.00
		
DIVIDENDS		·

Payable July 29th, 1905, $4\,\%$ on 494,665 shares of capital stock Payable Jan. 29th, 1906, $4\,\%$ on 494,665 shares of capital stock

8%

Total

\$1,978,660.00

1,978,660.00

\$3,957,320.00

CONDENSED GENERAL BALANCE SHEET, DECEMBER 31, 1905

Assets

Cost of road and equipment		
Cost of road Cost of equipment	\$66,700,000.00 17,300,000.00	\$84,000,000.00
Securities owned		
Stocks in sundry companies Bonds of sundry companies	\$76,669,352.80 1,223,635.24	77,892,988.04
Other property		
Real estate not used in operation of the road		438,661.50
Advances for lessor and other companies		
Jamestown & Franklin Railroad Company Lake Erie, Alliance & Wheeling Railroad Company Indiana Harbor Railroad Company Franklin & Clearfield Railroad Company Sundry other companies	\$ 472,617.15 697,971.74 2,879,459.72 322,979.56 1,674,803.56	6,047,831.73
Fuel and supplies		3,263,447.84
Current assets	•	
Cash charged Treasurer Remittances in transit Loans and bills receivable Traffic balances receivable Station agents and conductors Sundry accounts collectible	\$ 664,040.50 926,766.63 2,830,000.00 3,214,574.93 582,654.40 3,226,591.20	11,444,627.66

CONDENSED GENERAL BALANCE SHEET, DECEMBER 31, 1905

Liabilities

$Capital\ stock$		
Common Guaranteed	\$49,466,500.00 533,500.00	\$50,000,000.00
Funded debt		
Gold mortgage bonds Gold bonds	\$50,000,000.00 50,000,000.00	100,000,000.00
Bonds of other roads assumed by this company		
Detroit, Monroe & Toledo first mortgage bonds Kalamazoo & White Pigeon first mortgage bonds	924,000.00 400,000.00	1,324,000.00
Total capitalization		\$151,324,000.00
Current liabilities		
Audited pay rolls Audited vouchers Loans and bills payable Traffic balances payable Interest and rentals accrued Taxes accrued unpaid Dividend payable January 29, 1906 Dividends and interest unclaimed Sundry accounts payable	\$1,262,961.58 $4,816,773.73$ $3,000,000.00$ $80,300.58$ $992,269.72$ $518,776.57$ $1,978,660.00$ $73,405.28$ $1,031,473.63$	13,754,621.09
Accounts with lessor companies		
Mahoning Coal Railroad		889,962.49
Profit and loss		17,118,973.19

\$183,087,556.77

$STOCK\ AND\ BONDS\ OWNED\ OR\ ACQUIRED\ UNDER\ LEASE$

Stock		
Dioin	Number of Shares	Total par value
Battle Creek & Sturgis Railway Co	825	\$ 82,500.00
Central Trunk Railway Co	238	11,900.00
Cleveland, Cincinnati, Chicago & St. Louis Railway Co	187,527	18,752,700.00
Danville & Indiana Harbor Railroad Co	121	1,250.00
Detroit & Chicago Railroad Co	10,000	1,000,000.00
Detroit, Monroe & Toledo Railroad Co	4,141	414,100.00
Detroit, Toledo & Milwaukee Railroad Co	7,500	750,000.00
East Chicago Belt Railroad Co	1,000	100,000.00
Elkhart & Western Railroad Co	4,598	229,900.00
Franklin & Clearfield Railroad Co	5,550	555,000.00
Indiana Harbor Railroad Co (Illinois)	5,000	500,000.00
Indiana Harbor Railroad Co (Indiana)	1,250	125,000.00
Indiana, Illinois & Iowa Railroad Co	50,000	5,000,000.00
Jackson Coal Railroad Co	680	34,000.00
Jamestown & Franklin Railroad Co	11,667	583,350.00
Kalamazoo & White Pigeon Railroad Co	2,309	230,900.00
Lake Erie, Alliance & Wheeling Railroad Co	50,000	5,000,000.00
Lake Erie & Western Railroad Co preferred	59,300	5,930,000.00
Lake Erie & Western Railroad Co	59,400	5,940,000.00
Lake Shore & Michigan Southern Railway Co	39	3,900.00
Lansing Transit Railway Co	10	1,000.00
Lehigh Valley Railroad Co	114,000	5,700,000.00
Mahoning Coal Railroad Co preferred	7,990	399,500.00
Mahoning Coal Railroad Co	17,318	865,900.00
Mahoning State Line Railroad Co	10	500.00
Merchants Despatch Transportation Co	5,757	575,700.00
New York, Chicago & St. Louis Railroad Co 1st preferred	25,030	2,503,000.00
New York, Chicago & St. Louis Railroad Co 2nd preferred	62,750	6,275,000.00
New York, Chicago & St. Louis Railroad Co	62,400	6,240,000.00
Northern Central Michigan Railroad Co	5,985	598,500.00
Pittsburgh & Lake Erie Railroad Co	100,002	5,000,100.00
Reading Company 1st preferred	121,300	6,065,000.00
Reading Company 2nd preferred	285,300	14,265,000.00
Reading Company	200,050	10,002,500.00
Silver Creek & Dunkirk Railroad Co	850	85,000.00
Sturgis, Goshen & St. Louis Railroad Co	3,000	300,000.00
Swan Creek Railway Co	400	40,000.00
Taylor Street Warehouse Co	100	10,000.00
Terminal Railway Co of Buffalo	5,000	500,000.00
Total par value stocks		\$104,671,200.00
Bonds		Total
Elkhart & Western Railroad Co First mortgage		Total amount held
Jamestown & Franklin Railroad Co First mortgage		\$ 200,000.00
Jamestown & Franklin Railroad Co Second mortgage		298,000.00 500,000.00
Pittsburgh, Chartiers & Youghiogheny Railroad Co First mortgage		29,000.00
Terminal Railway of Buffalo First mortgage		•
Total par value bonds		\$ 1,527,000.00
Grand total par value stocks and bonds		\$106,198,200.00
The above securities are carried on the books of th	e company at a total value	
		1 1,002,000.01

$TRAFFIC\ STATISTICS$

FREIGHT CARRIED AND TON MILEAGE

	1905	1904	Increase	Decrease
Tons of freight earning revenue Tons of company freight	$32,314,514 \\ 2,866,560$	$\substack{26,846,891 \\ 2,207,404}$	$5,\!467,\!623$ $659,\!156$	
Total number of tons carried	35,181,074	29,054,295	6,126,779	
Tons carried one mile (revenue freight) Tons of company freight carried one mile	5,099,918,804 282,920,839	4,592,721,348 $227,590,316$	507,197,456 55,330,523	
Total number of tons carried one mile	5,382,839,643	$\overline{4,820,311,664}$	562,527,979	
DESCRI	PTION OF FRE	IGHT MOVED		
DDO DYJOMA ON LADVOYJ MYDD	1905	1904	Increase	Decrease
PRODUCTS OF AGRICULTURE	Tons	Tons	Tons	Tons
Grain Flour	1,886,214	1,567,950	318,264	
Other mill products	$459,450 \\ 342,153$	531,673 319,475	22,678	72,223
Hay	180,376	201,025	22,010	20,649
Tobacco	14,593	17,848		3,255
Cotton Fruits and vegetables	$38,958 \\ 264,318$	52,091 $294,397$		$13,133 \\ 30,079$
Other articles	120,564	107,220	13,344	00,018
PRODUCTS OF ANIMALS				
Live stock	523,375	493,896	29,479	
Dressed meats	129,509	178,420	_,,_,,	48,911
Other packing house products . Poultry, game and fish	95,709	137,909	11 000	42,200
Wool	60,671 11,618	$\frac{48,788}{17,620}$	11,883	6,002
Hides and leather	47,630	51,940		4,310
Dairy products	55,016 52,775	45,500	9,516	15.140
Other articles PRODUCTS OF MINES	53,775	68,943		15,168
Anthracite coal Bituminous coal	1,217,820 6,970,313	1,341,659 6,466,437	500.050	123,839
Coke	1,034,859	652,697	$503,876 \\ 382,162$	
Ores	4,919,489	3,054,926	1,864,563	
Stone, sand and other like articles Other articles	$4,795,173 \\ 129,082$	$3,438,174 \\ 83,946$	1,356,999	
PRODUCTS OF FOREST	129,002	03,940	45,136	
Lumber	CO1 040	651.515	44.000	
Other articles	691,242 $173,915$	$624,343 \\ 147,238$	$66,899 \\ 26,677$	
MANUFACTURES	,	,	•	
Petroleum and other oils	572,427	505,113	67,314	
Sugar	117,171	41,446	75,725	
Naval stores	4,090	1,553	2,537	
Iron, pig and bloom Iron and steel rails	$710,134 \\ 234,001$	480,257 $124,332$	229,877	
Other castings and machinery	811,218	717,249	$109,669 \\ 93,969$	
Bar and sheet metal	1,129,709	856,584	273,125	
Cement, brick and lime	898,602	717,952	180,650	
Agricultural implements Wagons, carriages, tools, etc.	106,302 83,981	79,951 56,339	$26,351 \\ 27,642$	
Wines, liquors and beers	106,007	92,863	13,144	
Household goods and furniture	62,158	54,722	7,436	
Other articles	1,982,931	1,214,370	768,561	
MISCELLANEOUS				
Other commodities not previously mentioned	$\frac{1,279,961}{}$	$\frac{1,960,045}{}$		680,084
TOTAL.	32,314,514	26,846,891	5,467,623	***************************************

TRAFFIC STATISTICS—Continued

PASSENGERS CARRIED AND TICKET MILEAGE

	1905	1904	Increase	Decrease
Interline passengers	859,955	849,202	10,753	
Local passengers	5,685,661	5,327,067	358,594	
Total number of passengers carried	6,545,616	6,176,269	369,347	
Passengers carried one mile	369,901,000	348,397,149	21,503,851	
	TRAIN MILE	EAGE		
Freight trains	7,891,449	7,442,642	448,807	
Passenger trains, exclusive of straight mail and express trains	6,627,805	6,162,632	465,173	
Mail and express trains exclusive	529,219	514,427	14,792	
Mixed trains	339,877	364,782	,	24,905
Work trains	512,666	386,580	126,086	,
Total train mileage	15,901,016	14,871,063	1,029,953	A STATE OF THE STA
	ENGINE MIL	EAGE	No. of Contrast Contr	
Freight engines	10,531,247	9,603,092	928,155	
Passenger engines	7,587,790	7,257,773	330,017	
Switching engines	6,468,379	6,266,903	201,476	
Work engines	1,154,072	746,561	407,511	
Total engine mileage	25,741,488	23,874,329	1,867,159	
	CAR MILEA	GE		
Loaded freight cars	256,535,775	242,882,329	13,653,446	
Empty freight cars (including caboose car mileage)	98,810,236	98,991,504	,	181,268
Total	355,346,011	341,873,833	13,472,178	
Passenger cars	47,645,025	44,576,847	3,068,178	
Work cars	8,599,502	6,924,294	1,675,208	
Total car mileage	411,590,538	393,374,974	18,215,564	
Miles of road, including trackage, operated in freight service	1,520.35	1,453.77	66.58	1187-10-10
Miles of road, including trackage, oper- ated in passenger Service	1,520.35	1,453.77	66.58	
	FREIGHT RE	SULTS	1	And the second s
Earnings from transportation	\$26,536,365.35	\$23,965,774.13	\$2,570,591.22	
" from miscellaneous sources	453,289.90	219,519.47	233,770.43	
Total freight earnings	\$26,989,655.25	\$24,185,293.60	\$2,804,361.65	
Earnings per ton	cts. 82.1	cts. 89.3		cts. 7.2
Earnings per ton per mile	cts. 0.520	cts. 0.522		cts. 0.002
Earnings per train mile	\$3.22	\$3.07	\$0.15	
Earnings per mile of road operated in freight service—trackage included	$\left. \left. \right. \right\} = \$17,752.26$	\$16,636.26	\$1,116.00	
Density of freight traffic (i. e. tons carried one mile per mile of road)	3,540,527	$3,\!315,\!732$	224,795	
Average number of tons of revenue-earning freight carried per train mile	619.6	588.3	31.3	
Average number of tons of all freight (in- cluding company's) carried per train mile		.617.4	36.5	

$TRAFFIC\ STATISTICS$ —Concluded

${\bf FREIGHT\ RESULTS-Concluded}$

	1905	1904	Increase	Decrease
Average number of revenue tons per loaded { car mile	19.9	18.9	1.0	
Average number of all tons per loaded car mile	21.0	19.8	1.2	
Average number of miles one ton carried	153.0	165.9		12.9
Average number of loaded cars per train mile	31.2	31.1	.1	
Average number of empty cars per train mile	12.0	12.7		.7
Average number of freight cars per train mile	43.2	43.8		.6
F	ASSENGER RE	CSULTS		
Earnings from passengers Other passenger train earnings From miscellaneous sources	\$7,527,458.55 144,385.90 4,093.35	\$7,095,790.23 140,080.65 4,025.12	\$431,668.32 4,305.25 68.23	
Total passenger earnings	\$7,675,937.80	\$7,239,896.00	\$436,041.80	A-1-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-
Earnings from mail and express	\$3,317,864.40	\$3,197,221.39	\$120,643.01	
Earnings per passenger	\$1.15.00	\$1.14.89	\$0.00.11	
Earnings per passenger per mile	ets. 2.035	cts. 2.037		cts. 0.002
Earnings per train mile excluding mail and express	\$1.10	\$1.11		\$0.01
Earnings per train mile, including mail and express	\$1.47	\$1.48		\$0.01
Earnings per mile of road operated in passenger service, trackage included; including mail and express	\$7,231.10	\$7,179.35	\$51.75	
Density of passenger traffic (i. e. passengers) carried one mile per mile of road)	243,300	239,651	3,649	
Average number of passenger cars per train mile	6.36	6.33	.03	
Average number of passengers per train mile	53.09	53 .3 7		.28
Average number of miles one passenger carrie	d 56.51	56.41	.10	
	•			

TABLE OF TRACKS ACCORDING TO STATES

STATE	Miles	Second Track	Third Track	Fourth Track	Sidings	Total
New York	69.50	67.84	43.65	9.06	94.73	284.78
Pennsylvania	102.49	43.96	38.75	24.15	74.10	283.45
Ohio	469.75	262.06	45.96	39.06	510.21	1,327.04
Michigan	606.10				129.24	735.34
Indiana	258.49	153.17	5.11	5.11	186.56	608.47
Illinois	14.02	7.63	0.54	0.52	72.98	95.69
	1,520.35	534.66	134.01	77,90	1,067.85	3,334.77

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TABLE OF TRACKS

		1 1011 0 1				
MAIN LINE	Miles	Second Track	Third Track	Fourth Track	Sidings	Total
Buffalo to Toledo, via Norwalk	295.92	215.27	122.99	67.08	383.55	1,084.81
Toledo to Chicago, via Adrian	$\frac{244.12}{}$	96.48	5.65	$\frac{5.63}{}$	$\frac{298.46}{}$	650.34
Total main line	540.04	311.75	128.64	72.71	682.01	1,735.15
BRANCHES	20 = 1					
Ashtabula to Ohio-Penn. State Line	30.72	4.67			9.65	45.04
Ashtabula to Ashtabula Harbor	$\frac{2.33}{2.33}$	50.10			42.54	44.87
Elyria Jet. to Millbury Jet., via Sandusky	73.24	73.19			62.89	209.32
Sandusky Jct. to Old Pier Depot Air Line Jct. to Elkhart, via Air Line	$\frac{3.88}{121.10}$	191 07	5 97	F 10	3.56	7.44
Air Line Jet. to Chio-Michigan State Line	$131.10 \\ 7.61$	$131.87 \\ 2.27$	5.37	5.19	60.10	333.63
Monroe to Lenawee Junction	29.45	2.21			6.92	16.80
Lenawee Junction to Jackson	42.16				$5.60 \\ 6.48$	$35.05 \\ 48.64$
Plymouth to Mann—low grade line	18.10				8.18	26.28
Total branches	338.59	$-{212.00}$	5,37	5.19		$\frac{20.28}{767.07}$
Total main line and branches	878.63	$\frac{212.00}{523.75}$	$\frac{0.07}{134.01}$	$\frac{0.13}{77.90}$	$\frac{203.92}{887.93}$	
PROPRIETARY LINES (OWNED WHOLL		020.10	104.01	11.90	001,90	2,502.22
BY THIS COMPANY)	, 1					
Central Trunk Railroad Ohio-Penn. State						
Line to Jamestown	5.26				.08	5.34
Detroit, Monroe & Toledo Railroad	F 4 F 0					
Ohio-Michigan State Line to Detroit	54.76				29.48	84.24
Detroit & Chicago Railroad	25.56				0.70	20.00
Grosvenor to Fayette	20.00				2.70	28.26
Northern Central Michigan Railroad	61.36				9.72	71.00
Jonesville to North Lansing	01.00				9.12	71.08
Sturgis, Goshen & St. Louis Railroad	28.93				2.65	31.58
Goshen to Sturgis Filtheaut & Western Publication					2.00	01.00
Elkhart & Western Railroad Elkhart to Mishawaka	11.72				8.89	20.61
Kalamazoo & White Pigeon Railroad			•			
White Pigeon to Kalamazoo	36.54				8.55	45.09
•	004.10	-				
Total proprietary lines	224.13				62.07	286.20
LEASED LINES						
Jamestown & Franklin Railroad	50.91				24.38	75.29
Jamestown to Oil City Mahoning Coal Railroad						20
Andover to Youngstown	38.31	10.91			25.66	74.88
Branch to Keel Ridge	0.73				0.19	
Sharon Branch	8.31				9.50	$\begin{array}{c} 0.92 \\ 17.81 \end{array}$
Mann to Brookfield—low grade line	24.51				11.00	35.51
Jackson Coal Railroad, at Branch, Pa.					4.10	4.10
Detroit, Toledo & Milwaukee Railroad	00 50					
Dundee to Homer	66.58				7.26	73.84
Detroit, Hillsdale & South Western R. R.	64.76				1.61	60.27
Ypsilanti to Bankers	04.70				4.61	69.37
Fort Wayne & Jackson Railroad	97.83				16.80	114.63
Jackson to Ft. Wayne	3.,03				10.00	114.00
Kalamazoo, Allegan & Grand Rapids R. R. Kalamazoo to Grand Rapids	58.45				13.72	72.17
Battle Creek & Sturgis Railroad						
Sturgis to Findley	7.20				0.63	7.83
,	117.50	10.01				
Total leased lines	417.59	10.91			117.85	546.35
Total main line, proprietary)	1,520.35	534,66	134.01	77.90	1,067.85	3,334.77
and leased lines	, , , , , , , , , , , , , , , , , , , ,					

EQUIPMENT OWNED

LOCOMOTIVES				
	1905	1904		
Passenger locomotives	171	152		
Freight locomotives	334	310		
Switching locomotives	234	200		
Total,	739	662		
Average miles run per locomotive in service	46,381	44,708		
COST PER MILE RUN				
	Cents	Cents		
Repairs and renewals	11.07	8.38		
Enginemen	7.46	7.57		
Round-house labor	1.57	1.55		
Fuel	10.70	10.42		
Water supply	.68	.68		
Lubricating oil and waste	.25	.29		
Other supplies	.34	.34		
Total cents	32.07	$\frac{-}{29.23}$		
Miles run per ton of coal	15,23	$\overline{15.67}$		
FUEL CONSUMED				
Coal—number of tons	1,690,048	1,523,317		
Average price per ton	\$1.63	\$1.63		
Total cost		\$2,487,098.00		
CARS IN PASSENGER SERVICE				
Passenger cars	216	219		
Smoking cars	47	47		
Combination cars	45	42		
Emigrant cars	4	5		
Baggage cars	115	105		
Postal cars	52	45		
Dining and buffet cars	23	23		
Horse cars	6	3		
Officers' and pay cars	11	9		
· Total,	519	498		
Total seating capacity of revenue passenger cars	18,842	18,800		
	10,044	10,500		
Cost of repairs (excluding renewals) per passenger car mile	cts. 1.056	cts. 0.865		

$EQUIPMENT\ OWNED-Concluded$

CARS IN FREIGHT SERVICE

		1905	1904
Box cars		12,472	12,476
Stock cars		509	557
Flat cars		2,745	2,604
Gondola cars, drop bottom		6,262	6,579
Gondola cars, hopper bottom, st	teel	5,000	2,500
Coal and ore cars, side dump		184	1,014
Coke Cars	•	766	
Caboose cars		360	334
	Total,	28,298	26,064
Total capacity of freight cars (t	tons)	986,388	860,352
Average capacity of freight car		35.30	33.44
Cost of repairs (excluding renev		cts. 0.356	cts. 0.392
	CARS IN COMPANY'S SERVICE		
Ballast cars, steel		80	264
Ballast cars, wood		184	204
Gravel dump cars		104	22
Derrick cars		19	18
Steam shovels		9	9
Pile drivers		$\frac{3}{4}$	4
Snow Plows		16	17
Tool and other work cars		640	458
	Total,	952	792
	Total cars, all classes	29,769	27,354
	FLOATING EQUIPMENT		
Tugs		1	1
Dredges		1	1
Scows		2	2
	Total.	$\frac{}{4}$	4